



RISINGgiants

The lobby of the 141 Portland office building in Combridge, Massachusetts, is by SMMA Symmes Maini & McKee Associates (20). It's always pleasant to be the bearer of good news, and the annual business-trends survey tracking Interior Design's Rising Giants, the 100 firms right behind the top 100 Giants, shows that the risers continue to rise. Total design fees increased a robust 10 percent, to \$471 million, in the most recent reporting period, and the Rising Giants are now forecasting another 14 percent jump, to \$536 million. If those numbers play out, fee revenue for this group will have doubled in five years. Good news, indeed.

Other numbers tell the same story. Average fees per employee have reached \$246,000, up from \$213,000, with that number growing three years straight. Firms worked on a total of 13,700 projects and expect to approach 15,000 this year. All those jobs added 37 million square feet to the group's previous total, 203 million. And fees per square foot? Up from \$85 to \$103, the highest we've seen since we began tracking this data.

Bringing in 60 percent of all fees, the primary rainmakers for the Rising Giants are still corporate offices (\$150 million) and hospitality

New construction, versus renovation, has been an interesting trend. Four reports ago, the split was 50/50. Last time, renovations dominated 62/38. Now, new construction is staging a comeback of sorts, ticking up to 42 percent. The value of furniture/fixtures and construction products installed also grew 14 percent, to \$12 billion.

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As for where all this work happens, the Rising Giants stay primarily in the U.S. For several years, firms flying strictly domestic hovered around 87 percent. This time, the percentage hit 90—In comparison to the 78 percent of the top 100 Giants who work only at home. Going forward, the Rising Giants continue to see the U.S. as the biggest source of growth, with particular hotbeds in the Northeast, South, and West, (Sorry, Heartland.)

Another trend that's notable though gradual is the drift away from LEED-accredited work. After an all-time high of a third of all projects, the number now sits at a quarter, generating just 23 percent of fees, about \$100 million. Sustainable products account for 40 percent of all products specified, down from 42 last time. And green projects made up 34 percent of square footage, down from the mid-40s only two years ago. Is this a "sustainable" trend? We'll see

You'd guess that the overall positive news is also positive for staff. You'd be right. The Rising Giants have experienced the largest hirling increase since the Great Recession. More than 2,800 designers are currently employed, as opposed to 2,400 a couple of years ago. Even better, firms anticipate expanding to 3,200.

Designer-level salaries, long stagnant in the \$60,000 to \$65,000 range, have spiked to \$75,000. Project manager or job captain salaries rose from \$85,000 to \$100,000. Meanwhile, principal or partner take-home stayed flat at \$150,000. That ties in with what firms claim to be the most important issue facing them: recruiting, retaining, and training staff. Does this mean a seller's market for employees? Possibly, as the percentage of firms focusing on this issue has been growing consistently. Being busy is good—for everyone.

That leads to the other subject on Rising Giants' minds: clients. Getting them to understand design value and dealing with their increasing demands are top concerns for a majority of firms. Oh, and 82 percent said that "earning appropriate fees" was the biggest issue of all.

As usual, we like to save one of the best points for last. Of the 100 firms, 57 saw growth, and the additional \$46 million produced is the highest number since before the recession. But here's the thing. Even firms with flat incomes or losses are feeling optimistic. A whopping 90 out of the 100 Rising Giants see a better year ahead. From our point of view, there isn't much more to add except to say, "Let the good news roll." — Mike Zimmerman.



"Risers continue to rise"

(\$136 million). The former rose a modest 7 percent, while the latter was about even. Growth areas have been health care and assisted living, up 68 percent, and residential, up 46—accounting, combined, for 20 percent of all lees.

Government work has dwindled to its lowest point in five surveys, with 56 percent of the Rising Giants reporting no work in that sector at all. Of those who did take in government dollars, most came from office projects. Only 47 firms worked in the education sector, with colleges and university projects predominating.

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RANK 2015	18 T. M. L. S. M.	WORK INSTALLED					
		SIGN FEES (millions)	VALUE (millions)	SQ. FT. (millions)	DESIGN STAFF	RANK 2014	
51	KAMUS + KELLER INTERIORS/ARCHITECTURE Westlake Village, California, kkaia.com	\$4.312	\$40.350	1.20	40	69	
52	RD JONES & ASSOCIATES Baltimore, rdjones.com	\$4.300	NR	NR	25	61	
53	DAVIS, CARTER, SCOTT McLean, Virginia, dcsdesign.com	\$4.230	NR	3.50	18	48	
54	NICHOLSBOOTH ARCHITECTS San Francisco, nicholsbooth.com	\$4.225	\$6.000	0.30	15	44	
55	MCCALL DESIGN GROUP San Francisco, mccalldesign.com	\$4.000	NR	NR	16	46	
56	SHEA Minneapolis, sheadesign.com	\$3.915	\$43.500	0.26	28	53	
57	J BANKS DESIGN GROUP Hilton Head Island, South Carolina, jbanksdesign.com	\$3.793	\$9.750	0.95	23	73	
58	FAULKNER DESIGN GROUP Dallas, faulknerdesign.com	\$3.780	\$8.780	0.75	27	75	9
59	VERMILION ZHOU DESIGN GROUP Shanghai, vermilionzhou.com	\$3.758	\$34.008	0.11	30		
60	JOI-DESIGN Hamburg, Germany, joi-design.com	\$3.750	\$50.000	NR	15	47	
61	DESIGN DEVELOPMENT COMPANY Agoura Hills, California, designdevelopment-group.com	\$3.750	\$30.000	NR	14	65	
62	ROWLAND + BROUGHTON ARCHITECTURE AND URBAN DESIGN Aspen, Colorado, rowlandbroughton.com	\$3,722	\$45.000	0.70	29	52	